

2024 ANNUAL REPORT



DEAR MEMBERS,

As we reflect on 2024, I am thankful for the progress we have made and want to highlight some significant achievements. This year, we witnessed great strides with teams listening to the needs of our industry and exploring new initiatives like the 9150 standard while advancing others like OASIS. Collective efforts like these drove substantial improvements while setting a strong foundation for the future.

Addressing our changing industry became a central focus for the year and allowed us to evaluate and evolve how we can be a strong signal for our mission in a way that promotes value for all. The year also brought significant movement toward vertical integration, with foundational work completed, such as introducing new standards and approving new initiatives. These efforts will truly shape our future direction. Additionally, we welcomed new teams charged with delivering value, such as the Training Team, that highlight our ongoing efforts to enhance offerings and support our members.

We also focused on our members (voting members and the general community), increasing communication and engagement activities to ensure transparency and involvement. This enhanced interaction demonstrates our commitment to a collaborative and inclusive environment.

As we move into 2025, the IAQG remains attentive to maximizing the benefits of our recent initiatives, particularly OASIS and its data reporting capabilities. We are committed to respond to industry changes and continuously evaluating our next steps to ensure our products and services remain relevant and meaningful.

I encourage all members to actively participate in and support these changes. Your involvement is key to our ongoing success and to achieving our strategic goals.

Thank you for your continued dedication and contributions, and I look forward to our progress in 2025.

Best regards,

Eric Jefferies
President, IAQG

EXECUTIVE COMMITTEE

President: Eric Jefferies, Bell Textron

AAQG Sector Leader: Barrie Hicklin, Honeywell Aerospace

APAQG Sector Leader: Miki Uehara, Kawasaki Heavy Industries, Ltd.

EAQG Sector Leader: Fortunato Giardina, Leonardo

VOTING MEMBERS REPRESENTATIVES

Airbus Operations GmbH — Oliver Kraatz

ArianeGroup — André Lacroix

Aviation Industry Corporation of China, Ltd. — Haibo Qu

BAE Systems plc — Andy Maher

Bell Textron — Marlene Meadows

Commercial Aircraft Corporation of China, Ltd. — Ying Chen

GE Aerospace — Barbara Negroe

Hensoldt AG — Robert Haarmann

Honeywell Aerospace — Barrie Hicklin

IHI Corporation — Takashi Ikezaki

Kawasaki Heavy Industries, Ltd. — Miki Uehara

Korea Aerospace Industries, LTD. — Min-Goo Park

Leonardo S.p.A. — Fortunato Giardina

Lockheed Martin — Brian Tenney

Mitsubishi Heavy Industries, Ltd. — Suguru Watanabe

Moog — Sonny Wilkins

Northrop Grumman — Jeff Ewing

Parker — Pat Hite

Raytheon Corporation — Pete Luksas

Rolls-Royce plc — Jon Wandless

Saab Aeronautics AB — Annika Holm

SAFRAN — Eric Dubois

Spirit AeroSystems — Jennifer Gray

SUBARU Corporation — Shinei Takahashi

Thales AVS — Anne Valadez

The Boeing Company — Marisela Reyes

Turkish Aerospace Industries, Inc. — Çağlar Yarar



LEADERSHIP REPORT

2024 HIGHLIGHTS

111 member companies



Nearly 2,000 volunteer participants



Designs, develops, and continually improves world-class industry tools



Completed independent review of 9100 standards



Analyzed review for 9150 standard requirements



Launched IAQG authentication review



Initiated OASIS Insight initiative for proactive data use



Strengthened stakeholder relationships



Initiated data dashboard for the industry

The Executive Committee (EC) is proud to report significant progress on various initiatives this year, as we continue to shape the future of the IAQG. Our strategic direction remains focused on **securing confidence, building the IAQG ecosystem, partnering with key stakeholders, taking care of our people, and expanding our influence.**

We have made notable strides in strengthening relationships with key stakeholders by establishing regular meetings with regulatory bodies and government entities such as DCMA, JAXA, and ECSS to broaden our collaborative efforts. The Relationships and External Requirements Teams are leading these initiatives, ensuring balanced representation and addressing the needs of various external stakeholders.

In 2024, we focused on utilizing data to uncover valuable improvement opportunities for certification organizations, our community, and the industry. By using OASIS, the IAQG established pathways for enhancement and benchmarking among peers. These initiatives and others also fostered greater transparency and involvement among member companies through a series of purposeful meetings and touchpoints throughout the year. With the framework in place, the IAQG is strategically positioned to tackle product digitization and interfacing in 2025.

We are focused on expanding our influence and taking care of people through synchronized standard releases across languages, which enhances the global member experience. Our brand now extends to over 40 countries, reflecting our dedication to safeguarding our reputation and products. Additionally, we have strengthened our partnership with Intact, gaining strategic advisory access to their aviation, space, and defense board.

While we have made significant progress, we acknowledge the necessity to speed up our processes. We are exploring ways to enhance support for our volunteer structure by utilizing back-office resources to improve efficiency and responsiveness. Furthermore, we will concentrate on ongoing efforts to align all members with the IAQG strategic direction.

SECTOR REPORTS



In 2024, AAQG made noteworthy strides in enhancing collaboration and improving quality standards across the aerospace industry. We held two sector meetings in Melbourne, Florida, and Indianapolis, Indiana, along with an ACOT meeting and an auditor workshop in Chicago, Illinois. Our membership comprises 19 organizations with voting rights and three affiliate companies. Additionally, we welcomed new leadership, including Marc Doolittle as Vice Chair and Bret Cooper as ACOT Lead.

Throughout the year, AAQG addressed several key areas. Regarding customer feedback and OASIS, we maintained ongoing coordination with DCMA to improve the customer feedback process (both within the DCMA and Certified Organizations). This effort resulted in the development of tools to assess implementation during oversight activities. To enhance stakeholder confidence, this year's auditor workshop focused on improving auditing techniques, soft grading, and ethics. The Data Sharing/OASIS Tier II Initiative made progress with the FAA/DCMA signing an MOU on data sharing. The Common GIDEP Process Initiative completed Phase 1 and is currently advancing through Phase 2. Our Early Careers Program has also introduced a new class focusing on several projects, including a global forms library, finance processes, SCMH tools, and a common oversight dashboard.

Looking ahead to 2025, AAQG strives to maintain our partnership with stakeholders, support transition activities, and improve tracking oversight benefits and value.

LEAD:
Barrie Hicklin, Honeywell Aerospace

VICE LEAD:
Marc Doolittle, Raytheon Corporation

2024 HIGHLIGHTS

136 attended Auditor Workshop



19 voting members and 3 affiliates



Ongoing coordination with DCMA to improve the customer feedback process



FAA/DCMA signed MOU on data sharing



Early Careers Class of 2024 consists of 4 mentees from 4 member companies



LEAD: Miki Uehara, Kawasaki Heavy Industries, Ltd.

VICE LEAD: Shuji Suyama, IHI Corporation

The APAQG comprises member companies in the Asia Pacific region, including China, India, Japan, Korea, and Singapore, where national Aerospace Quality Groups are established. In 2024, the APAQG held in-person council meetings in Bangkok, Thailand, and Tokyo, Japan.

Two IAQG members were involved in the 9100 independent review team to report the result to IAQG members with several recommendations for improvement.

Two regional certification oversight teams in Japan and Korea completed all 21 oversights for domestic CBs, 2 for sector regional management systems, and 1 for sector management systems (Asia-Pacific). Also, in India, a new regional management system was started with the help of the European COT.

APAQG Space Forum helped the Japan Aerospace Exploration Agency (JAXA) to become a voting member of the Standards Management Committee. It also promoted IAQG and the QMS application to regional space agencies in APRSAF-30, Australia.

In Product and Supply Chain Improvement (PSCI), the APAQG sector team was created and expanded with four additional national writers and one support from the Early Career Project.

2024 HIGHLIGHTS

35 member companies



5 national aerospace quality groups



Authored 3 local language versions of Standards and SCM materials



2 ABs and 8 CBs in 2 RMS



Revised the Early Career Project to a year-long and monthly activity



Represented IAQG booth at Japan Air Show 2024

LEAD: Fortunato Giardina, Leonardo

VICE LEAD: Robert Haarmann, Hensoldt AG

In 2024, the EAQG remained active in its membership by adding five additional members, increasing the overall listing to 56.

The NATO working group, which was focused on quality and responsible for developing the AQAP standards, joined the IAQG Standard Management Committee as a voting member.

EAQG sPSCI Team was launched in July 2024. It reinforces the bidirectional exchange between the PSCI, EAQG members, and industrials to promote and develop the SCM and collect new ideas for the IAQG. We also hosted the PSCI European Network events.

The EAQG COT continuously demonstrated outstanding involvement and participation in all IAQG initiatives. All EAQG COT entities demonstrated conformance and confidence in achieving the oversight of the annual program. Sector best practices were raised at the international level, and cross-sector support was provided to train and develop COT activities beyond EAQG.

Ten experienced Early Careers members became IAQG working group members, and eight new ones joined. The "Rockets Lounge" was launched to provide the IAQG Early Career community with its social media channel.

2024 HIGHLIGHTS

56 sector member companies



8 RMS and 3 CGs



7 ABs and over 38 CBs



40% of 9100 series certifications worldwide



RELATIONSHIP AND EXTERNAL REQUIREMENTS REPORTS

LEAD: Andy Maher

The IAQG focuses on strategic trends impacting the industry through the Relationship Stream: Space Forum, Defence Team, Civil and MRO. Exploring both external macro drivers and internal insights, there is a push to embrace the concept of multiplicity – utilizing IAQG products to meet various requirements in the simplest way possible. In 2024, the team concentrated on being aligned and understanding the various overlaps among external stakeholders. Through this alignment, several opportunities materialized to enhance our overall approach to stakeholders to ensure the IAQG presents a unified voice externally. In 2025, the team will focus on the following: relationship management tracking and prediction, ensuring the team is at full complement, and continuing with senior stakeholder engagements.

IAQG DEFENCE GROUP

LEAD:
Siegfried Brauner, Airbus Helicopters

VICE LEAD: Mark Rodriguez,
Lockheed Martin

Key accomplishments for 2024 include contributing to Writing Teams for 9100, ISO 9001, and ISO 9000; implementing AS9018 with support from defense and space stakeholders; and achieving the adoption of all 9100 requirements in DSPZ9008 Issue C. Additional projects encompass NATO WG 2 training on the SMC process, onboarding Early Career and Communication, and providing defense input for the IAQG Performance questionnaire.

In 2025, the Defence Team will look to join writing teams and stakeholder activities, collaborate with other entities, communicate successes to increase relationships and support IAQG's strategic focus and future priorities.

2024 HIGHLIGHTS

Supplied input to the Writing Teams for 9100 / ISO 9001, 9000



AS9018 implementation with interest and support from stakeholders



DSPZ9008 Issue C adopts the whole 9100 requirements



NATO WG 2 training on SMC process / Membership in 2310/2110 update



Collaborated onboarding with the Early Careers and Communications Committees

IAQG SPACE FORUM

The IAQG Space Forum engages stakeholders of the space industry and institutional customers to capture their needs and leverage opportunities to address them within IAQG. Members contribute to the IAQG initiatives and share concerns and lessons learned in efforts to strengthen the Space Industry. Good practices are presented as an opportunity to learn, understand, and apply as needed by each sector.

In 2024, The Space Forum saw its alternate leader, Akito Tateoka, receive the IAQG Key Contributor for his significant contributions to supporting the IAQG mission. The Space Forum has been actively promoting IAQG through various activities, including the Asia-Pacific Regional Space Agency Forum (APRSAF), seminars, and discussions with local space agencies, academic, and industrial organizations regarding the 9100 certification of quality management systems. The forum also played a crucial role in strengthening relationships with existing stakeholders, notably helping the Japan Aerospace Exploration Agency (JAXA) become a voting member of the IAQG Standards Management Committee.

Additionally, the Space Forum contributed to the AS9018 revision update based on experiences with defense and space stakeholders. They also played a key role in creating the ECSS I-Branch (industrialization, manufacturing, and MRO) with consideration of IAQG standards to be adopted or adapted. An "ECSS Industrialization Branch Workshop" was organized in September, in cooperation with EUROSPACE and the ECSS Technical Authority, which included 58 participants from large companies, midcaps, small companies, and European space agencies.

A decision was made to revise the IAQG SCM section "Space Application" to link space quality assurance requirements from key stakeholders (ECSS, JAXA, NASA) with IAQG standards and SCM. This revision will also include guidance for small and medium enterprises working in the space sector. Lastly, the Space Forum Communication Plan's first issue was established with support from the IAQG Early Career and IAQG Communication teams.



LEAD:
André LaCroix, ArianeGroup

ALTERNATE LEADER:
Akito Tateoka, NEC Corporation

2024 HIGHLIGHTS

APAQG Space Forum Leader Akito Tateoka receives IAQG Key Contributor Award 2024



Contributed to AS9018 revision update addressing defense and space stakeholders experience



Contributed to ECSS I-Branch creation with consideration of IAQG standards to be adopted or adapted



Partnered with SCM to revise its "Space Application" section, incorporating connections with Space quality assurance requirements and addressing space peculiarities.



Space Forum Communication Plan: first issue established



IAQG-1 STANDARDS MANAGEMENT COMMITTEE

LEAD:

Antonio Saldaña, Airbus Defence & Space

AAQG SECTOR FOCAL: Amy Cochis, Pratt & Whitney

APAQG SECTOR FOCAL: Miki Uehara, Kawasaki Heavy Industries, Ltd.

EAQG SECTOR FOCAL: Jean Bustany, Safran SA

The IAQG-1 Standards Management Committee (SMC) is a pillar of IAQG, where one of our main deliverables, the quality standards, is created. 2024 saw the stabilization of the revision and balloting processes. Thanks to the work of the 260+ participants, this has been a year of many achievements, a few of which are:

- The IA9137 Guidance for the Application of AQAP 2110 within a 9100 Quality Management System was published. It became the first standard with an IA91xx designation, fulfilling the commitment of simultaneous distribution in eight languages.
- The SMC continued increasing stakeholders' involvement, with new membership from space associations and defense entities.
- A new project (9150) to design a Quality Management System standard for small, non-complex organizations was launched.
- The process for commenting and balloting standards came to full speed, with 10+ SMC ballots and 5+ Standards Council ballots passed.
- 9100 Quality Management System has used the opportunity of the replanning in ISO9001 activities to undergo a review of where we are and where we want to go.

In 2025, the SMC will continue to improve its working methods and, together with the IAQG leadership, address the challenges ahead.

AEROSPACE IMPROVEMENT MATURITY MODEL (AIMM)

After the publication of AIMM version 1.1 last year, efforts shifted to concentrating on its translation into various languages. This effort included implementing hyperlinks to SCM topics and pop-ups to streamline the display of large cells. The Italian, Chinese, Japanese, and Korean translations were published, while the French version is nearly completed.

The new functionalities needed for the AIMM online application to support its most demanding user scenario have been prototyped. With this upgrade, it will be possible to manage assessment campaigns in large multisite organizations while keeping the current simplicity for single users. It will also be easier for individual experts and consultants to securely join and support other organizations' assessment activities. The prototype is being tested internally, with an anticipated launch for operational use next year.

An exercise was accomplished to facilitate the use of AIMM by ISO 9001-only certified organizations. All the 9100-based AIMM modules and expected outcomes exceeding ISO 9001 were identified in an applicability matrix for the users to tailor them out during the planning and performance of an AIMM assessment. This exercise is a precursor of a significant development planned for 2025, consisting of the creation of specific 'overlays' to enable the use of AIMM to assess other standards (e.g., 9110, 9120, 9115 ...), addenda for business sectors (e.g., aviation, space, defense), or customization by users.



LEAD:

Roberto Ciaschi, IAQG

2024 HIGHLIGHTS

Surpassed 4000 registered users

AIMM V1.1 translations published in Italian, Chinese, and Korean

Created the applicability matrix to facilitate the AIMM assessments by ISO 9001-only certified organizations

Prototyped the functions to perform assessment campaigns in multisite organizations by teams working concurrently

2024 HIGHLIGHTS

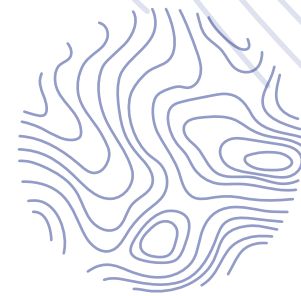
IA9137 standard published in all eight selected languages simultaneously

Increased involvement of stakeholders in SMC

New 9150 standard project launched

Revision and balloting running at a reasonable speed





PRODUCT & SUPPLY CHAIN IMPROVEMENT (PSCI)

LEAD:
Marc Doolittle, Raytheon Corporation

VICE LEAD: Gaëlle LeBouar, ArianeGroup

The IAQG develops and deploys guidance materials and tools to address continual improvement of product and conformity and on-time delivery performance throughout the entire value stream. PSCI manages the Supply Chain Management Handbook (SCMH), which contains guidance materials supporting the IAQG Standards. Through the maintenance of the SCMH, PSCI continues to assist organizations with understanding various industry topics found in the SCMH.

In 2024, the PSCI Team launched Sector PSCI (sPSCI) Teams. Each sector launched its respective sPSCI team to reinforce the bidirectional exchange between PSCI and sector members to promote and develop the SCMH and "new ideas" for the IAQG. APAQG sPSCI includes one representative from each country/region of Asia-Pacific and an early-career team member to support them.

SCMH materials published in 2024 have been translated into Japanese and Chinese versions.

2024 HIGHLIGHTS

Three new SCMH topics added, and seven guidance documents revised



22,000+ SCMH Registered Users, up almost 4,000 from last year



Materials published in 2024 were translated into Japanese and Chinese



Sector-specific sPSCI teams launched



COMMITTEE REPORTS

IAQG CERTIFICATION OVERSIGHT TEAM (ICOT)

In 2024, ICOT focused on maintaining and improving the oversight activity to confirm the global conformance of the scheme, which was successfully achieved through the sectors completing their oversight programs and providing training. Additionally, it supported all aspects of change, notably the ongoing development of OASIS in collaboration with stakeholders and key users, the planning and management of the impending transition to the revised IA9104 series and IA9101, and the growth of the scheme, supporting the India Regional Management structure (RMS).

A key element of the ICOT's work is resourcing oversight to ensure that competent and current assessors effectively carry it out. Over the past year, several training courses and development sessions were delivered to train new assessors and keep all assessors current.

OASIS continues to develop along with ICOT, providing stakeholder feedback, particularly from key users such as CBs, ABs, and company supplier managers, to help the OASIS team understand the requirements and find solutions. As OASIS moves into 2025, ICOT and others will be looking to use the data collected to provide insights and analysis on all aspects of scheme performance, driving it to be ever more effective in supporting the industry.

Part of the OASIS changes are due to the impending transition to the revised IA9104 series and IA9101, which will significantly change the scheme. The relevant Supplementary Rule (SR) will carry out the transition. SR004 was published in preparation for the transition. Additionally, SR005 was drafted to replace SR004 once the transition start date is known and the document is complete.

With the potential benefits of OASIS, ICOT will soon be a data-driven entity. It will use OASIS data to monitor all aspects within its purview and the associated outcomes. This will include certification oversight results, auditor performance data, audit data such as NCR frequency and trends, scheme growth, etc., and the ability to drill down into the details to gain valuable insights and further drive change.

IAQG LEAD:
Darren Smith, BAE Systems plc

AAQG COT LEAD:
Bret Cooper, Raytheon Corporation

EAQG COT LEAD:
Barbara Davalos, Airbus Operations GmbH

APAQG COT LEAD:
Masayuki Kogusuri, IHI

2024 HIGHLIGHTS

Revised 9104 Series & 9101 as IA documents to run through the SDO process



Drafted Supplemental Rule 005 & associated communications



Drafted Revised Transition Plan



Developed and deployed four Resolutions and revised or deleted some legacy Resolutions



Continued supporting and influencing OASIS development



Revised ICOT procedures



Supported the development of the India RMS



IAQG DIGITAL TEAM

IAQG DIGITAL FOCAL:
Greg Fontaine, IAQG Digital

SPONSOR: Susie Neal, IAQG

2024 HIGHLIGHTS

OASIS activity is back to pre-transition levels



Tracked nearly 5,000 daily users, totaling over 1.4 million sessions in OASIS.



10,000+ certificates created or modified in OASIS



Built enhanced linking options between SCMh and AIMM



Developed AIMM V2 with new features based on user feedback



Completed mobile app prototyping

The IAQG Digital Team made substantial progress in 2024, especially with OASIS, which saw a considerable increase in usage, averaging nearly 5,000 daily users and totaling over 1.4 million sessions. The system generated or modified over 10,000 certificates, with 5,800 audits currently in progress and 2,400 audits ready for publication. A major update restored the system to the latest core version of the Intact platform, featuring new notifications for CBs and auditors, and additional reports. The OASIS Advisory Board now plans to resume prioritizing features and improvements. Furthermore, the team initiated a review of the IAQG digital platforms, starting with an assessment of the member management tool.

Regarding other IAQG projects, the team supported SCMh and AIMM by enhancing the linkage between the two platforms and developing AIMM V2 with new features based on user feedback. The mobile app prototyping has been completed, with testing in progress. Future plans involve audit benchmarking and reporting, single sign-on, new features for OASIS, and the ongoing development of SCMh and AIMM.

PERFORMANCE TEAM

The IAQG Performance Team is a support function that aims to deliver qualitative and quantitative information regarding insights and usage of IAQG products and materials. These activities include yearly surveys and data analysis. Over the last 12 months, the Performance Team has had good representation across the three sectors, along with many involved IAQG members. The team delivered the annual, qualitative IAQG member survey that garnered informative conclusions and directives. Additionally, a separate user survey provided feedback on their satisfaction with using IAQG products and materials.

The preparation of exploring the IAQG data (coming from several databases such as OASIS, AIMM, SCMh, etc.) is moving forward with the support of the Digital Team in order to build an IAQG cockpit to monitor IAQG performance and foster data driven decisions. Key performance metrics were defined, and a first mock-up was delivered. Overall, the progress achieved in 2024 by the Performance Team provided a solid foundation to demonstrate the added value of the IAQG.

LEAD:
Anne Valadez, Thales AVS

SPONSOR:
Pete Luksas, Raytheon Corporation

2024 HIGHLIGHTS

16 representatives, across 3 sectors



73% participation in the annual Member Performance Survey



91% of survey respondents confirmed the 9100 needs



Over 1700 answers to the user survey submissions with 80% stating highly experienced in Quality



Direct and fruitful collaboration with all the IAQG team



FINANCE COMMITTEE

TREASURER:
Alex Valderrey, IAQG

EAQG REPRESENTATIVE:
Fortunato Giardina, Leonardo

AAQG REPRESENTATIVE:
VACANT

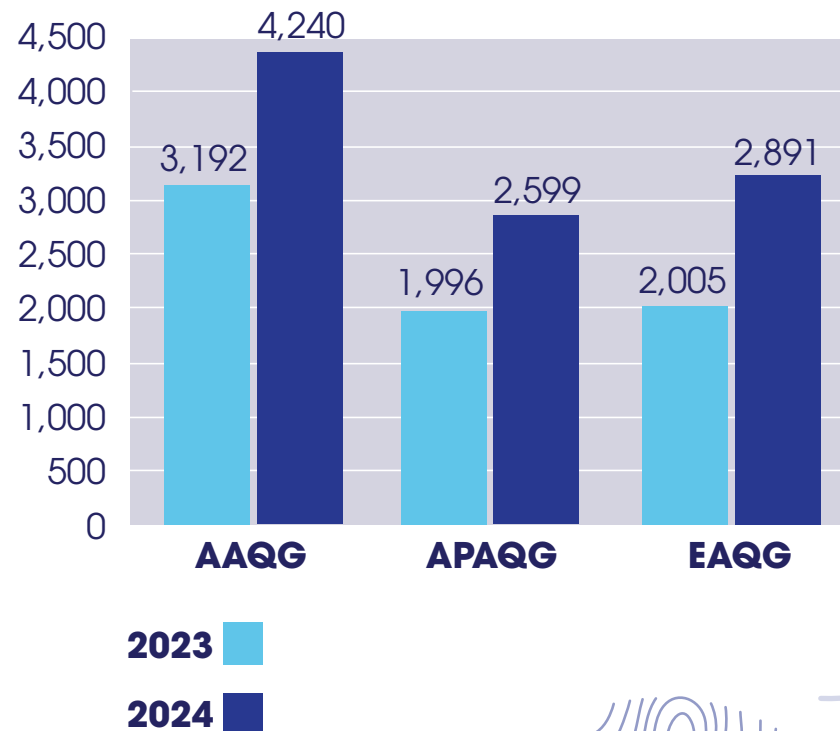
APAQG REPRESENTATIVE:
Takashi Johfuku, SJAC

The IAQG Finance Committee is responsible for maintaining transparent and accountable financial management, ensuring the organization's long-term sustainability to support its growth and impact.

Fiscal year 2024 marked a period of strategic advancement for the IAQG, as the organization recovered from prior challenges and reinforced its financial foundation to deliver value to members across the global aerospace community. While we faced obstacles, including market volatility affecting our investment income, we achieved significant improvements in several key areas.

Through careful management and strategic investments in core digital capabilities, IAQG has maintained a strong financial position while advancing initiatives that will enhance value to the aerospace community. The organization's liquidity position remains robust, and certificate activity has returned to pre-OASIS V3 levels.

FY23 AND FY24 COMPLETED CERTIFICATIONS BY SECTOR



2024 HIGHLIGHTS

\$5.22M – Sales in USD



\$4.3M – Expenses in USD



Operating cash flow rebound well into the positive from a negative FY2023



Maintained administrative expenses below our 20% target

TRAINING TEAM

The Training Team as a discrete entity was established mid-2024, with the objectives for the team being agreed upon. They are broad-reaching and recognize both the potential benefit to the IAQG and the industry in developing a dedicated training stream.

The Objectives of the team are to:

- Maximize the potential of training and its provision for the benefit of Member Organizations, the ASD industry, and stakeholders
- Harness the knowledge, experience, and understanding of the IAQG community to create, develop, and deliver market-leading training
- Provide confidence and credibility in the IAQG training products delivered
- Create a structured IAQG training portfolio
- Develop, define, and implement a global ASD Quality Professional Development Pathway
- Investigate how IAQG training can utilize evolving technologies and the digital environment best to meet the needs and expectations of individuals and industry

Since its foundation, the work has focused primarily on defining and agreeing on the team's strategy, scope, and processes. As a result, its structure has been established, and job roles have been written and posted. Training development activities such as AATT have also begun, and training to support 9145 continues.

LEAD:
Pete Cracknell, IAQG

2024 HIGHLIGHTS

Training Stream established and objectives set



Team's responsibilities scope drafted



Processes and procedures drafted



Organization defined and job roles written and posted





SUPPORT SERVICES

IAQG SECRETARIAT:
Judy Lasley, IAQG

2024 HIGHLIGHTS

Published web-based IAQG Procedures



Supported IA9137 publication – first IA standard released



Welcomed 8 new member companies



Increased volunteer community by 10%



Initiated IAQG App and IAQG Wiki page



Supported IAQG presence at 2 Aerospace Exhibitions (in Tokyo and Australia)

Like all organizations, the IAQG requires effective back-office activities to achieve its mission successfully. The Executive Committee leads various committees such as communications, membership, finance, operations, digital, legal, and contract negotiations to maintain the business side of IAQG and its three sectors. We want to thank our IAQG contractors and key vendors who directly support this committee work.

In 2024, the IAQG laid the foundation for progressing the mission through volunteer engagement and leadership. We welcomed 8 new member companies, observed a 10% increase in individual participation, and hosted numerous meetings, including 2 IAQG meetings, 6 sector meetings, and 1 leadership meeting. The IAQG also supported multiple member presentations and events, and our teams contributed to several published articles in trade publications. Additionally, over 3,700 downloads of IAQG Quality Horizon episodes were registered last year, and LinkedIn followers rose to over 6,200.



FULL MEMBER COMPANIES

Airbus SAS
ArianeGroup
Aviation Industry Corporation of China, Ltd.
BAE Systems plc
Commercial Aircraft Corporation of China, Ltd.
GE Aerospace
Hensoldt AG
Honeywell Aerospace
IHI Corporation
Kawasaki Heavy Industries, Ltd.
Korea Aerospace Industries, LTD.
Leonardo S.p.A.
Lockheed Martin
Mitsubishi Heavy Industries, Ltd.
Moog
Northrop Grumman
Parker
Raytheon Corporation
Rolls-Royce plc
Saab AB
Safran SA
Spirit AeroSystems
Subaru Corporation
Bell Textron
Thales SA
The Boeing Company
Turkish Aerospace Industries, Inc.

ASSOCIATE MEMBER COMPANIES

Aero Engine Corporation of China
Aerospace Industrial Development Corp.
Aselsan AŞ
Blue Origin
Bombardier
Cincinnati Thermal Spray
Crane Aerospace & Electronics
Dassault-Aviation
Embraer
FACC Operations GmbH
GKN Aerospace
Gulfstream
Hanwha Aerospace
Hindustan Aeronautics Limited
Indonesian Aerospace (IAe)
Industria de Turbo Propulsores S.A.U.
Israel Aerospace Industries
Korean Air Aerospace Business Division
KRATOS Unmanned Systems Division
Liebherr-Singapore Pte Ltd
LIG Nex1
MBDA
Mitsubishi Electric Corporation
MTU Aero Engines AG
NEC Corporation
Nordam
Ontic
PCC Aerostructures
PFW Aerospace GmbH
Rafael Advanced Defence Systems
Roketsan
SAMI (Saudi Arabian Military Industries)
TATA Advanced Systems Limited

AFFILIATE MEMBER COMPANIES

AAI - Austrian Aeronautics Industries Group
AAR Component Services (Thailand) Ltd.
AIAD - Federazione Aziende Italiane per
l'Aerospazio, la Difesa e la Sicurezza
Airbus Aerostructures GmbH*
Airbus Atlantic*
Airbus Canada*
Airbus Defence & Space
Airbus Helicopters
Alp Aviation
ALTINAY Defence*
Ankit Fasteners Pvt. Ltd.
ASD-CERT
ASD-STAN
Association of Aerospace Industries
(Singapore)
ATLA S.r.l.
BAE Systems INC.
BDLI Bundesverband der Deutschen
Luff- und Raumfahrtindustrie e.V.
Bharat Forge
Boeing Tianjin Composites Co
Collins Aerospace Actuation Systems
Division
Dynamatic Technologies Limited
EDGE Group PJSC*
Elbit Systems Ltd.
Embention Sistemas Inteligentes, S.A.*
Expleo Solution Limited
Fokker Aerostructures B.V.
GE Avio srl (Avio Aero)
GIFAS
Hanwha Systems

Honeywell (China) Co.,Ltd.*
Korea Aerospace Industries Association
(KAIA)
Kun Aerospace PVT. LTD.
Latecoere Group*
Liebherr Aerospace - Saline INC
Lufthansa Technik AG
Mahindra Aerostructures Pvt Ltd.
Moog Controls Corporation
Moog India Technology Center PVT LTD
Motor Sich JSC
NAG - Netherlands Aerospace Group
Nammo AS
Pratt & Whitney (Singapore)
Safran Electronis & Defense Services Asia
Pte Ltd
SAHA Istanbul Defense Aviation & Space
Cluster
SLN Technologies Pvt. Ltd.
Spirit AeroSystems (Europe) Ltd.
TEDAE - Asociación Española de empresas
Tecnológicas de Defensa, Seguridad,
Aeronáutica y Espacio
Telespazio S.p.A.
Tusaş Engine Industries
Umbragroup S.p.A.
Universal Alloy Corporation Europe

* Member Companies new to the IAQG in 2024. IAQG Member Companies by membership level as of 31 December 2024.



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iaqg.org